

# AT A GLANCE



## WHO WE ARE

We are a leading global producer and distributor of nitrogen and methanol products, providing sustainable solutions to agricultural and industrial customers around the world.

Our production capacity spans four continents and comprises approximately 16.1 million metric tons per year of nitrogen fertilizers, methanol, diesel exhaust fluid and melamine.

We are headquartered in the Netherlands and listed on Euronext in Amsterdam.

**\$3,032M**

2019 revenue

**16.1MT**

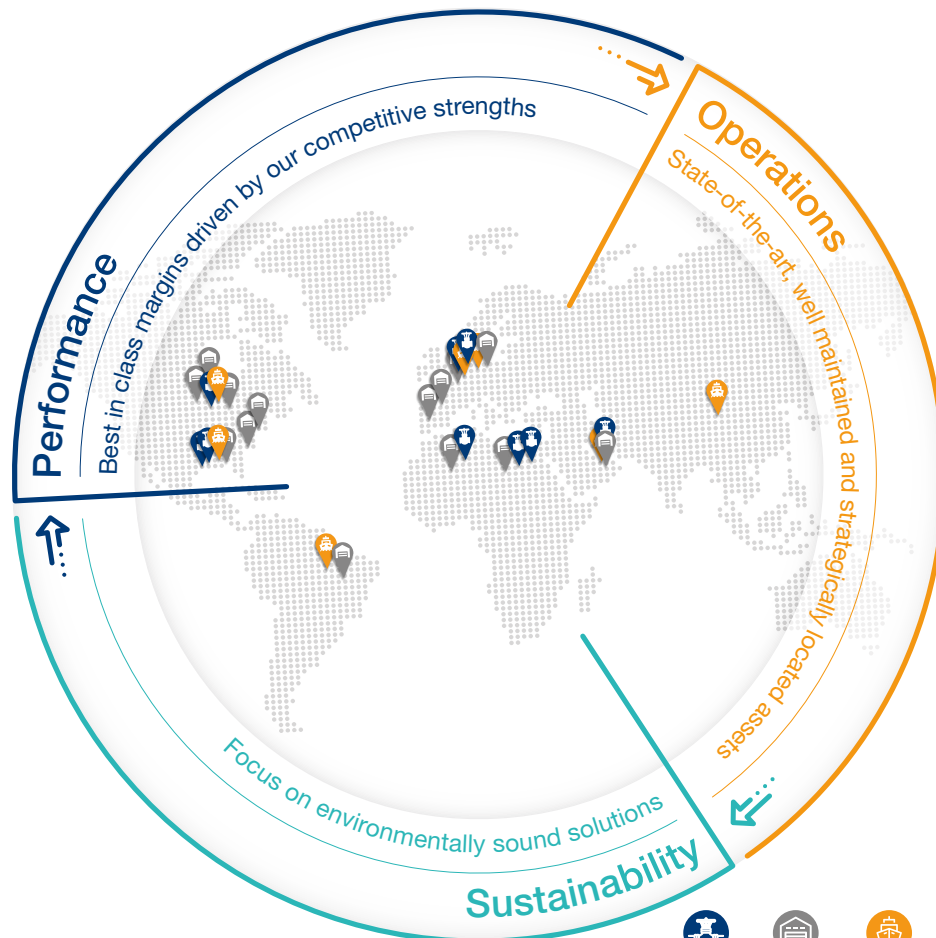
Total capacity

**9**

Production sites globally

**3,147**

Employees globally



Production assets



Warehousing capacity



Distribution / JVs

## INVESTMENT HIGHLIGHTS

- Global leader in nitrogen and methanol with excellent diversification
- Favourable position on the cost curve with state-of-the-art asset base
- Highly strategic locations allow for enhanced netback pricing through a coordinated global commercial strategy
- Substantial cash generation and demonstrated deleveraging
- An incumbent operator in a market with significant barriers to entry

**#3**

Global nitrogen fertilizer producer

**#5**

Global methanol producer

**#1**

Global bio-methanol producer

**#1**

Global melamine producer

## INVESTING IN A GREENER FUTURE

We are committed to being an environmental steward and have invested heavily in both:



**minimizing** our environmental footprint through continuous investment in state-of-the-art technologies



**maximizing** our development and production of greener solutions for our customers

**3%**

Improvement in GHG intensity since 2016

**91%**

Lower N<sub>2</sub>O emissions than the global average

**52%**

Lower NO<sub>x</sub> emissions than the global average

**60%**

GHG savings when bio-methanol is used as fuel vs gasoline

**75%**

Lower CAN CO<sub>2</sub> footprint than the industry average